

Unternehmen / Legal Entity	Business Unit	Segment
101 SE-AG, Chief Executive Officer (CEO)	1 SE Functions / Funktionen	Steel Europe
102 SE-AG, Chief Financial Officer (CFO)	1 SE Functions / Funktionen	Steel Europe
103 SE-AG, Chief Human Resources Officer (CHRO)	1 SE Functions / Funktionen	Steel Europe
104 SE-AG, Chief Sales Officer (CSO)	1 SE Functions / Funktionen	Steel Europe
105 SE-AG, others/not assigned (e.g. apprentices, works council, COO others/not ass)	1 SE Functions / Funktionen	Steel Europe
106 SE-AG, Logistic Services (SE/LOG)	1 SE Functions / Funktionen	Steel Europe
107 SE-AG, Technology, Enviroment & Maintenance (SE/TEM)	1 SE Functions / Funktionen	Steel Europe
301 SE-AG, plant division Duisburg (SE-DS-DU)	3 Downstream Operations (SE/DS) (Produktion)	Steel Europe
303 SE-AG, plant division Bochum/ Bochum NO (SE-DS-BO)	3 Downstream Operations (SE/DS) (Produktion)	Steel Europe
304 SE-AG, plant division Dortmund/Siegerland/Finnentrop (SE-DS-DSF)	3 Downstream Operations (SE/DS) (Produktion)	Steel Europe
305 Enabler /others (Customer, Products, Quality, Production Performance, Productio	3 Downstream Operations (SE/DS) (Produktion)	Steel Europe
401 SE-AG, Hot Metal (SE-US-HM)	4 Upstream Operations (SE/US) (Produktion)	Steel Europe
402 SE-AG, Steel (SE-US-ST)	4 Upstream Operations (SE/US) (Produktion)	Steel Europe
403 SE-AG, others (e.g. Production management)	4 Upstream Operations (SE/US) (Produktion)	Steel Europe
501 tk Electrical Steel GmbH	5 BU Electrical Steel (ES)	Steel Europe
502 tk Electrical Steel UGO S.A.S.	5 BU Electrical Steel (ES)	Steel Europe
601 tk Rasselstein GmbH	6 BU Packaging Steel (PS)	Steel Europe
602 Becker & Co. GmbH	6 BU Packaging Steel (PS)	Steel Europe
603 Others / not assigned (e.g. DWR)	6 BU Packaging Steel (PS)	Steel Europe
701 tk Hohenlimburg GmbH	7 BU Precision Steel (PR)	Steel Europe
801 thyssenkrupp Steel Business Services GmbH (tkSBS)	8 Other Companies SE (OC)	Steel Europe
802 thyssenkrupp Steel Logistics GmbH	8 Other Companies SE (OC)	Steel Europe
804 tk Veerhaven B.V., Rotterdam, Netherlands	8 Other Companies SE (OC)	Steel Europe
805 Ertsoverslagbedrijf Europoort C.V., Rotterdam, Netherlands (incl. B.V. Stuwadoors-Maatschappij Kruwal, Rotterdam, Netherlands)	8 Other Companies SE (OC)	Steel Europe
806 tk Electrical Steel Italia S.r.l , Milan, Italy	8 Other Companies SE (OC)	Steel Europe
807 tk Steel Heavy Plate Antwerp N.V., Antwerp, Belgium	8 Other Companies SE (OC)	Steel Europe
808 tk Steel North America, Inc., Dover/Delaware, US	8 Other Companies SE (OC)	Steel Europe
810 tk Steel Ibérica S.L., Mollet del Vallès, Spain	8 Other Companies SE (OC)	Steel Europe

811 Others / not assigned (tk Stål Danmark A/S, tk Steel (Beijing) Co., tk Steel Japan GK, tk Steel Switzerland AG)	8 Other Companies SE (OC)	Steel Europe
Águas Azuis Construcao Naval Ltda.		Marine Systems
AT Headquarter	Sonstige Beteiligungen AT Touchdown	Automotive Technology
Berco global	Aftermarket Group	Automotive Technology
Berco of America Inc.	Forged Tech	Automotive Technology
Berco S.p.A.	Forged Tech	Automotive Technology
BercoSul Ltda.	Forged Tech	Automotive Technology
BercoSul Santa Luzia	Forged Tech	Automotive Technology
Bilstein Motion Solutions Essen	Bilstein Motion Solutions	Automotive Technology
Central Function	Aftermarket Group	Automotive Technology
Chengdu thyssenkrupp Fawer Spring Co. Ltd.	Springs & Stabilizers (SP)	Automotive Technology
Defontaine (Qingdao) Machinery Co., Ltd.	Rothe Erde	Decarbon Technologies
Defontaine S. A. S. (France)	Rothe Erde	Decarbon Technologies
Defontaine Tunisie S.A.	Rothe Erde	Decarbon Technologies
DT Office	HQ DT	Decarbon Technologies
Dynamic Components - PCHE T&I	Presta Dynamic Components	Automotive Technology
Dynamic Components - PCHE Werk	Presta Dynamic Components	Automotive Technology
Dynamic Components - PCHZ	Presta Dynamic Components	Automotive Technology
Dynamic Components - PDAL	Presta Dynamic Components	Automotive Technology
Dynamic Components - PDAN	Presta Dynamic Components	Automotive Technology
Dynamic Components - PILS HQ	Presta Dynamic Components	Automotive Technology
Dynamic Components - PILS Werk	Presta Dynamic Components	Automotive Technology
Dynamic Components - PIVT	Presta Dynamic Components	Automotive Technology
Dynamic Components - PJAS	Presta Dynamic Components	Automotive Technology
Dynamic Components - PPOC	Presta Dynamic Components	Automotive Technology
Dynamic Components - PSMA	Presta Dynamic Components	Automotive Technology
Dynamic Components - RESC	Presta Dynamic Components	Automotive Technology
other Automotive Technology companies		Automotive Technology
Other BU Uhde entities (Abu Dhabi, Australia, Indonesia, Japan)	Uhde	Decarbon Technologies
Other Companies at Corporate		Corporate Headquarters & Others
PCHZ (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PENE3 (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology

PHAM (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PMAN (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
Presta Steering Hungary/Budapest (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
Presta Steering Hungary/Jászfényszaru (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PSHA (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PSIB I + III (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PSIB II (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
PSMA (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
Region Americas	Aftermarket Group	Automotive Technology
Region China	Aftermarket Group	Automotive Technology
Region Europe and Rest of World	Aftermarket Group	Automotive Technology
Rothe Erde India Private Ltd.	Rothe Erde	Decarbon Technologies
thyssenkrupp AG		Corporate Headquarters & Others
thyssenkrupp Automotive Body Solutions (Suzhou) Co. Ltd.	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Burghaun	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Heilbronn	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Leingarten	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Lissabon (PT)	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Lockweiler	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Mühlacker	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Weinsberg	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions GmbH/Wroclaw (PL)	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Body Solutions India Private Ltd.	Automotive Body Solutions	Automotive Technology
thyssenkrupp Automotive Technology NA, LLC	Sonstige Beteiligungen AT Touchdown	Automotive Technology
thyssenkrupp Brasil RP	AT Regional Platforms	Automotive Technology
thyssenkrupp Carbon2Chem GmbH	HQ DT	Decarbon Technologies
thyssenkrupp Fawer Liaoyang Spring Co., Ltd.	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp nucera (Shanghai) Co., Ltd.	nucera	Decarbon Technologies
thyssenkrupp nucera AG & Co. KGaA	nucera	Decarbon Technologies
thyssenkrupp nucera Arabia for Contracting LLC	nucera	Decarbon Technologies
thyssenkrupp nucera Australia Pty Ltd	nucera	Decarbon Technologies
thyssenkrupp nucera HTE GmbH	nucera	Decarbon Technologies
thyssenkrupp nucera India Private Limited	nucera	Decarbon Technologies

thyssenkrupp nucera Italy srl	nucera	Decarbon Technologies
thyssenkrupp nucera Japan Ltd.	nucera	Decarbon Technologies
thyssenkrupp nucera USA Inc.	nucera	Decarbon Technologies
thyssenkrupp Springs & Stabilizers Brasil Ltda., Ibirité	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp Springs & Stabilizers Brasil Ltda., Sao Paulo	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp Springs & Stabilizers de Mexico S. de R.L. de C.V.	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp Springs & Stabilizers Hungary Kft.	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp Springs and Stabilizers (Pinghu) Ltd.	Springs & Stabilizers (SP)	Automotive Technology
thyssenkrupp Springs and Stabilizers NA LLC	Springs & Stabilizers (SP)	Automotive Technology
tk (China) Ltd.	AT Regional Platforms	Automotive Technology
tk AS de México S.A. de C.V./Puebla (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS de México S.A. de C.V./San Jose Chiapa (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS France S.A.R.L. (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS GmbH München/Allershausen (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS GmbH/Essen (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS GmbH/Leipzig PLE 1 (BMW) (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS GmbH/Leipzig PLE 2 (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS GmbH/Leipzig PLE 3 (Porsche) (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk AS Hungary (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Automotive Japan (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Brasil (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Brasil Ltda - Division Bearings	Rothe Erde	Decarbon Technologies
tk Crankshaft Co. LLC	Forged Tech	Automotive Technology
tk CT de Mexico, Shared Services AT	Sonstige Beteiligungen AT Touchdown	Automotive Technology
tk Engine Components (China) Co., Ltd.	Forged Tech	Automotive Technology
tk Fertilizer Technology GmbH	Uhde	Decarbon Technologies
tk Forged Tech GmbH	Forged Tech	Automotive Technology
tk Gerlach GmbH	Forged Tech	Automotive Technology
tk Group Services Gdansk Sp. z o.o.		Corporate Headquarters & Others
tk Ilsenburg Spindeln - PSCH	Presta Dynamic Components	Automotive Technology
tk Intellectual Property GmbH		Corporate Headquarters & Others
tk Management Consulting GmbH		Corporate Headquarters & Others
tk Metalúrgica Campo Limpo Ltda.	Forged Tech	Automotive Technology

tk Metalúrgica de México S.A. de C.V.	Forged Tech	Automotive Technology
tk North America, LLC	AT Regional Platforms	Automotive Technology
tk Presta AG (Bilstein Motion Solution)	Bilstein Motion Solutions	Automotive Technology
tk Presta AG Oberegg - POBE	Presta Dynamic Components	Automotive Technology
tk Presta AG/Cold Forging - PESC	Presta Dynamic Components	Automotive Technology
tk Presta Changzhou/Cold Forging - PCHA	Presta Dynamic Components	Automotive Technology
tk Presta de México S.A. de C.V. - PPUE	Presta Dynamic Components	Automotive Technology
tk Presta de México S.A. de C.V. (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta Fawer (Changchun) Co. Ltd./Changchun (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta Fawer (Changchun) Co. Ltd./Foshan (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta France S.A.S. - PFAM	Presta Dynamic Components	Automotive Technology
tk Presta France S.A.S. (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta HuiZhong Shanghai Co., Ltd. (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta Mülheim GmbH (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta North America, LLC (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta Schönebeck GmbH (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta Shanghai - PSHA	Presta Dynamic Components	Automotive Technology
tk Presta Shanghai (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Presta SteerTec Poland Sp.z o.o. - PMES	Presta Dynamic Components	Automotive Technology
tk rothe erde Germany GmbH	Rothe Erde	Decarbon Technologies
tk rothe erde Italy S.p.A.	Rothe Erde	Decarbon Technologies
tk rothe erde Japan Ltd.	Rothe Erde	Decarbon Technologies
tk rothe erde Slovakia a.s.	Rothe Erde	Decarbon Technologies
tk rothe erde Spain S.A.	Rothe Erde	Decarbon Technologies
tk rothe erde USA Inc.	Rothe Erde	Decarbon Technologies
tk Saudi Arabia Contracting Company Limited	Uhde	Decarbon Technologies
tk Services GmbH		Corporate Headquarters & Others
tk Steering Changzhou Ltd. (Bilstein Motion Solutions)	Bilstein Motion Solutions	Automotive Technology
tk Transrapid GmbH		Marine Systems
tk Uhde (CZ) s.r.o.	Uhde	Decarbon Technologies
tk Uhde Brasil Ltda.	Uhde	Decarbon Technologies
tk Uhde Egypt Company (S.A.E.)	Uhde	Decarbon Technologies
tk Uhde Engineering Services GmbH	Uhde	Decarbon Technologies

tk Uhde GmbH (Dortmund, Ennigerloh)	Uhde	Decarbon Technologies
tk Uhde GmbH (Eschborn)	Uhde	Decarbon Technologies
tk Uhde India Private Ltd.	Uhde	Decarbon Technologies
tk Uhde Qatar	Uhde	Decarbon Technologies
tk Uhde South Africa (Pty.) Ltd.	Uhde	Decarbon Technologies
tk Uhde Thailand Ltd.	Uhde	Decarbon Technologies
tk Uhde USA, LLC	Uhde	Decarbon Technologies
TKMS ATLAS ELEK. UK (Holding) Ltd.		Marine Systems
TKMS ATLAS ELEKTRONIK Finnland OY		Marine Systems
TKMS ATLAS ELEKTRONIK GmbH, Bremen		Marine Systems
TKMS ATLAS ELEKTRONIK GmbH, Wedel		Marine Systems
TKMS ATLAS ELEKTRONIK GmbH, Wilhelmshaven		Marine Systems
TKMS ATLAS North America LLC		Marine Systems
TKMS Estaleiro Brasil Sul Ltda		Marine Systems
TKMS GmbH, Bremen		Marine Systems
TKMS GmbH, Emden		Marine Systems
TKMS GmbH, Hamburg		Marine Systems
TKMS GmbH, Kiel		Marine Systems
TKMS GmbH, Wedel		Marine Systems
TKMS GmbH, Wismar		Marine Systems
TKMS Hagenuk Marinekomm. GmbH		Marine Systems
TKMS Maridan ApS		Marine Systems
TKMS SONARTECH ATLAS PTY LIMITED		Marine Systems
TKMS Wismar GmbH		Marine Systems
Uhde High Pressure Technologies GmbH	Uhde	Decarbon Technologies
Uhde Inventa-Fischer AG (Domat/Ems)	Uhde	Decarbon Technologies
Uhde Inventa-Fischer GmbH (Berlin)	Uhde	Decarbon Technologies
XREB - Xuzhou Rothe Erde Slewing Bearing Co.Ltd	Rothe Erde	Decarbon Technologies
XREM - tk rothe erde (Xuzhou) Ring Mill Co., Ltd.	Rothe Erde	Decarbon Technologies